

## **CORPORATE RISKS 2012-13**

<b>By 2015 we will have:</b>	<b>Corporate Risk</b>	<b>Mitigating Action</b>	<b>Current Risk Impact</b>	<b>Current Risk Likelihood</b>	<b>Target Risk Impact</b>	<b>Target Risk Likelihood</b>
Reduced the Council Tax burden for our residents in real terms (FINANCE)	The council does not make sufficient progress against savings targets identified in the MTFS to achieve the necessary savings.	A Corporate Team was established in 2010. Savings achieved to date have been approx £1 million per annum.	4	1	4	1
	External factors, such as the reforms to local government finance, negatively impacting on council's finances.	Work with local government partners to share the risks and benefits of reform	3	3	2	2
Built partnerships that make a difference with Councils, volunteers and other providers (PARTNERSHIPS)	Key partners are unable to contribute to the LSP because of changes elsewhere in the public sector. The concept of the Big Society may be difficult to communicate.	Optimise the Localism agenda and ensure that the Council retains its commitment to supporting the voluntary sector where this provides demonstrable value for money.	2	3	2	2
		Ensure continued engagement with partners and the community through channels such as Citizens Panel, Community Forums and Tenant Forum. Review the working of the LSP to ensure it meets the needs of the council, its partners and the community.				

**Council meeting on 23 February 2012, item 12 Corporate Plan and Risk Register**

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Built more affordable homes (ENVIRONMENT)	Failure to find a balance between the delivery of affordable housing, in order to meet the need for accommodation, and sourcing sites acceptable to the community	Adherence to the Core Strategy timetable coupled with consistent communication and community engagement.  Strong political leadership to ensure adoption of Local Development Framework.	3	3	3	2
Recycled more (ENVIRONMENT)	Risk of increased costs due to fluctuating pricing structure for recyclable materials and increasing cost of landfill.	Regular monitoring of market to ensure the council realises the best value for money for recyclable materials.	3	3	2	3
	Public fails to engage in new recycling scheme resulting in recycling rate not increasing.	Continued communication with residents about the importance of recycling to further increase the district's recycling rate.  Introduction of waste service improvements including garden waste collection.	3	2	2	2

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Protected and enhanced our environment (ENVIRONMENT)	Potential for more cases of environmental crime leading to increased pressures on enforcement and other service areas and possible complaints	Training for Enforcement officers and closer working with PCSO's leading to an increase in the number of fixed penalty notices issued.	3	2	2	2
	Little money available for Highways improvements due to pressures on County Council budget	Targeted improvements in district due to local member involvement in Highways Panel/Locality Board	3	3	2	3
Improved prosperity (PEOPLE)	Failure to embed sound equality & diversity, health & safety and corporate governance principles throughout the authority, which would make it difficult to then promote these ideals to the community	Necessary information available to all staff and regular training given	3	2	3	1

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	Failure to provide and implement a sound economic strategy which could lead to a failure to support existing businesses and attract new investment	Develop and implement a sound economic strategy in conjunction with West Essex partners and allocate budget to support this work	3	2	3	1
	The reform of council tax benefits could adversely impact some people currently in receipt of benefits.	Work with JobCentre Plus to promote change to system and maximise employment opportunities	3	2	2	2

<b>Strategic Risk</b>	<b>Mitigating Action</b>	<b>Current Risk Impact</b>	<b>Current Risk Likelihood</b>	<b>Target Risk Impact</b>	<b>Target Risk Likelihood</b>
Disruption of council business caused by: <ul style="list-style-type: none"> <li>• loss of building</li> <li>• widespread staff absence</li> <li>• extreme weather conditions</li> </ul>	Ensure that emergency plans are in place to provide frontline services. Maintain regular engagement in emergency planning activities, close liaison with county council and regular communication with residents.  Ensure relevant HR policies are in place and understood	4	2	3	2

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Major emergency at the airport eg due to plane crash, terrorism etc.	Ensure that emergency plans are in place and that there is regular liaison with airport operator and engagement in emergency planning activities	2	1	2	1
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